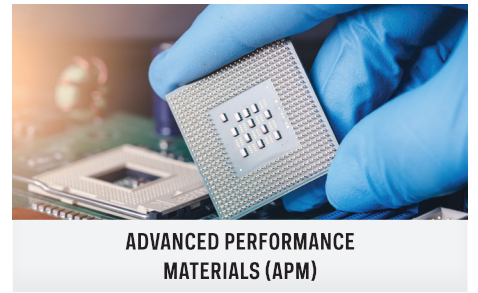




# The Chemours Company

A leading chemistry company providing solutions that support the products and technologies people rely on every day.

## OUR BUSINESSES



### KEY INDUSTRIES AND APPLICATIONS

#### SUSTAINABLE COOLING

- Data center cooling
- Commercial & industrial refrigeration
- Heat pumps & air conditioning
- Thermal management solutions

#### COATINGS, PLASTICS, & LAMINATES

- Durable paints & coatings
- Packaging
- Furniture & flooring laminates
- PVC applications

#### ADVANCED ELECTRONICS & MEDICAL EQUIPMENT

- Semiconductors
- High-speed data center cabling
- 5G & Telecom cabling
- Surgical catheters
- Analytic & diagnostic equipment

#### CLEAN ENERGY TRANSITION

- Electric vehicle batteries
- Energy Storage
- Fuel Cells

## CHEMOURS AT A GLANCE

NYSE: CC

FY 2025 RESULTS

**\$5.8B**

net sales

**\$386M**

net loss attributable to Chemours

**\$143M**

adjusted net income <sup>(1)</sup>

**\$742M**

adjusted EBITDA <sup>(1)</sup>

**\$264M**

cash flow provided by operating activities

**\$51M**

free cash flow <sup>(1)</sup>

**5,700**

employees worldwide

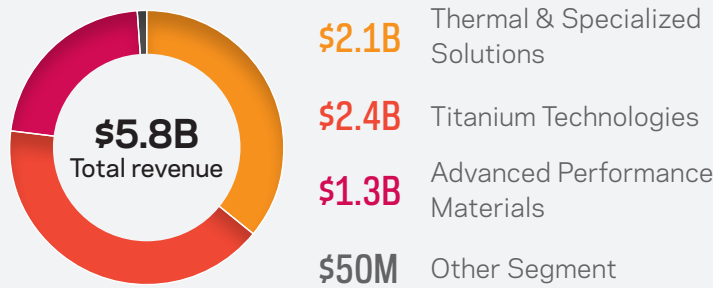
**50+**

global manufacturing facilities, laboratory sites, joint ventures, and offices

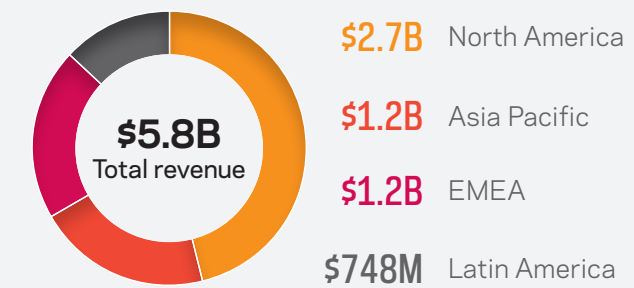
**~110**

countries where we are serving customers

### REVENUE BY BUSINESS SEGMENT



### REVENUE BY GEOGRAPHY



## PATHWAY TO THRIVE

Our corporate strategy capitalizes on fundamental strengths, incredible talent, and competitive differentiators to create value for shareholders.

#### OPERATIONAL EXCELLENCE

Manufacturing excellence as a basis for success

Improved and standardized operating model for consistent execution

Continuous improvement to adapt to changing markets

**>\$250M cost reduction from 2024 to 2027**

#### ENABLING GROWTH

Investing smartly in selected growth projects

Commercial effectiveness to drive sales growth

Innovation and new product development

**>5% sales CAGR from 2024 to 2027**

#### PORTFOLIO MANAGEMENT

Holistic portfolio analysis focused on distinct value creation metrics

Shift product mix to higher value applications in growing end markets

Optimize asset footprint

**Driving shareholder value**

#### STRENGTHENING THE LONG TERM

Measurable progress on resolving legacy liabilities in the interest of stakeholders

Responsible manufacturing practices

Targeted policy efforts

**Recognizing criticality of our chemistries**

**Balanced & Disciplined Capital Allocation to Create Shareholder Value**

#### OUR VISION

**TRUSTED**  
CHEMISTRY  
— MAKING PEOPLE'S LIVES BETTER —  
AND HELPING COMMUNITIES

#### OUR VALUES



FOR INFORMATION ON CHEMOURS' CORPORATE RESPONSIBILITY AND SUSTAINABILITY INITIATIVES, [CLICK HERE](#)

## FORWARD LOOKING STATEMENT

This document contains forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, which involve risks and uncertainties. Forward-looking statements provide current expectations of future events based on certain assumptions and include any statement that does not directly relate to a historical or current fact. The words "believe," "expect," "will," "anticipate," "plan," "estimate," "target," "project" and similar expressions, among others, generally identify "forward-looking statements," which speak only as of the date such statements were made. These forward-looking statements may address, among other things, the Company's refreshed corporate strategy. Forward-looking statements are based on certain assumptions and expectations of future events that may not be accurate or realized, such as guidance relying on models based upon management assumptions regarding future events that are inherently uncertain. These statements are not guarantees of future performance. Forward-looking statements also involve risks and uncertainties including the ability to reduce costs, increasing sales, and developing new products, all of which are subject to substantial risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. These statements also may involve risks and uncertainties that are beyond Chemours' control. Matters outside our control, including general economic conditions, geopolitical conditions, changes in laws and regulations in the U.S. or other jurisdictions in which we operate, and global health events and weather events, have affected or may affect our business and operations and may or may continue to hinder our ability to provide goods and services to customers, cause disruptions in our supply chains such as through strikes, labor disruptions or other events, adversely affect our business partners, significantly reduce the demand for our products, adversely affect the health and welfare of our personnel or cause other unpredictable events. Additionally, there may be other

risks and uncertainties that Chemours is unable to identify at this time or that Chemours does not currently expect to have a material impact on its business. Factors that could cause or contribute to these differences include the risks, uncertainties and other factors discussed in our filings with the U.S. Securities and Exchange Commission, including in our Annual Report on Form 10-K for the year ended December 31, 2025. Chemours assumes no obligation to revise or update any forward-looking statement for any reason, except as required by law.

- (1) Adjusted earnings before interest, taxes, depreciation, and amortization ("Adjusted EBITDA") is defined as income (loss) before income taxes, excluding the following items: interest expense, depreciation, and amortization; non-operating pension and other post-retirement employee benefit costs, which represents the components of net periodic pension costs excluding the service cost component; exchange (gains) losses included in other income (expense), net; restructuring, asset-related, and other charges; (gains) losses on sales of businesses or assets; and, other items not considered indicative of the Company's ongoing operational performance and expected to occur infrequently, including certain litigation related and environmental charges and Qualified Spend reimbursable by DuPont and/or Corteva as part of the Company's cost-sharing agreement under the terms of the MOU that were previously excluded from Adjusted EBITDA. Adjusted Net Income is defined as net income (loss) attributable to Chemours, adjusted for items excluded from Adjusted EBITDA, except interest expense, depreciation, amortization, and certain provision for (benefit from) income tax amounts. Free Cash Flows is defined as cash flows provided by (used for) operating activities, less purchases of property, plant and equipment as shown in the consolidated statements of cash flows.